

As anticipated, Dignity Health's experience with the 90-day BPCI model started with financial losses in 2014, its first year in the program. The health system's 25 hospitals in the program were able to turn around their performance through patient construction of the needed infrastructure - and the assistance of the system's risk-bearing partner, naviHealth, based in Nashville, Tenn.

"When you have a partner who shares savings and losses with you, you know they are invested in your success," says Julie Bietsch, vice president of population health management at Dignity Health.

Even with the financial assistance of partners, however, providers still need to find the revenue to launch and operate value-based payment models. Among the sources of funding, Clay Richards, CEO of naviHealth, sees providers using "double-digit savings in the post-acute care side across program."

Read the full article [here](#).